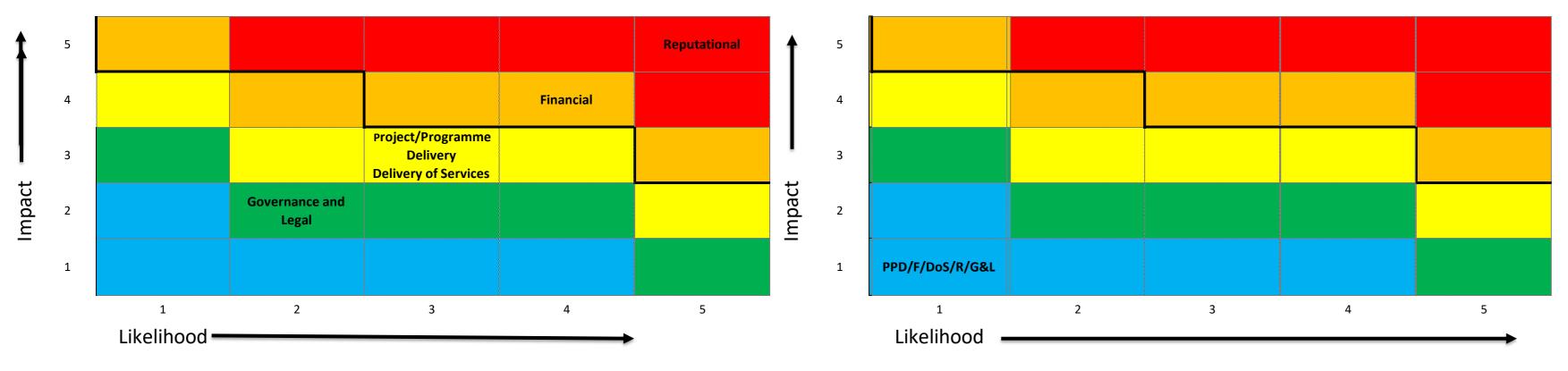
APPENDIX 4

INHERENT RISK RATING (Before application of Report Recommendations)



Risk Ref	Risk Category	Inherent Risk Rating	Residual Risk Rating	Risk Description Mediation / Controls
1	Project / programme delivery	9	1	High risk of not being able to deliver Council Plan ambitions 0
				as effectively without a strong and resilient VCS
2	Financial	16	1	High risk of additional cost to the council if Information and 0
				Advice service provided by CASS is not funded in 2023/24
3	Delivery of Services	9	1	Significant disruption to services if Information and Advice 0
				services provided by CASS have to be taken on by SSDC. Some
4	Reputation	25	1	Very strong likelihood of negative media if SSDC do not fund 0
				CASS or Spark in 2023/24 leading to closure of CASS and
5	Governance & Legal	4	1	Possible short-term reputational damage 0
	Staffing & Capacity	0	0	0 0
6		U	U	
7	Health & Safety	0	0	0 0

Unhide cells to add new rows

Note - If any of the cells are showing #VALUE please ensure that a line break is added after each risk title (column B) on the Risk Register tab so that the information is pulled through correctly

RESIDUAL RISK RATING (After application of Report Recommendations)

IMPACT										
Catastrophic	17	22	23	24	25					
Significant	12	18	19	20	21					
Moderate	3	13	14	15	16					
Limited	2	8	9	10	11					
Minimal	1	3	4	5	7					
	Remote	Unlikely	Possible	Probable	Certain	LIKELIHOOD				